

THE BUSINESS

Mining is the Group's core business, representing 96% of Group revenue and EBITDA. The Group operates four copper mines in Chile, and produces significant volumes of gold and molybdenum as by-products. The Group also has a portfolio of growth opportunities located predominantly in Chile.

In addition to mining the Group's Transport Division provides rail and road cargo services in northern Chile predominantly to mining

OUR INVESTMENT CASE

HIGH-**QUALITY ASSETS**

- Large resource
- · Low cost and longlife assets

base

- Four mines in "world-class" districts in Chile
- Low risk open pit expansion alternatives

\$4,733M \$2,228M

Cost and competitiveness

COST

CONTROL

- programme Continuous productivity improvement
- Innovation for long term gains

CAPITAL

DISCIPLINE

- Low net debt Disciplined approach to acquisitions and disposals
- Consistent dividend policy

CASH GENERATION

- Continuing to optimise mines
- **Protecting margins** and profitability
- Returning cash to shareholders

capacity

innovation

750-

790,000t

\$1.25/LB

725,300t

\$1.29/LB

- Emphasis on disciplined production

- Focus on cost and operating reliability

- Creating long term value through sustainability &

KEY FACTS

- Listed on the London Stock Exchange in 1888
- 985.9M ordinary shares in issue
- Constituent of FTSE 100
- 65% of ordinary share capital owned by Luksic **Group of Chile**

KEY

Stock symbol ANTO

COPPER PRODUCTION customers, including to some of the Group's own operations. Concentrate \Box Road AND NET CASH COSTS STRATEGIC FOCUS AND 2018 2018 2019 Cathodes Rail **GROWTH POTENTIAL REVENUE EBITDA** 2018 **FORECAST** PERU 72,200t 75-80,000t - 2017 first year of full output **ANTUCOYA BOLIVIA** - Uses existing power & water infrastructure \$1.99/LB \$2.00/LB - 70% owned 10% 6% - Potential to process third parties' satellite ore - 21-year mine life Produces copper cathodes - Encuentro Oxide project and Molybdenum plant 248,000t 260-CENTINELA completed in 2017 and 2018 respectively \$1.51/LB 280,000t - 70% owned Building a second concentrator - 49-year mine life \$1.35/LB 29% 34% MINING OPERATIONS - Produces copper concentrates containing gold and silver, and copper cathodes **ARGENTINA** - Assessing viability of primary sulphide leaching **ZALDÍVAR** 51,700t 55-60,000t - Blue sky potential of primary ore body \$1.70/LB - 50% owned (and operator) \$1.62/LB - 12-year mine life - Produces copper cathodes Los Pelambres Incremental Expansion: LOS PELAMBRES 360-357,800t CHILE - Phase 1 will increase throughput capacity to \$0.91/LB 370,000t - 60% owned 190ktpd. Project was approved during 2018 - 20-year mine life \$1.05/LB Phase 2 will further increase throughput capacity - Produces copper concentrates containing AB V to 205ktpd and extend the life of mine gold and silver, and a separate molybdenum concentrate Strengthening sustainability, productivity & **TRANSPORT** 呈 cost management The Transport Division operates the main cargo transport - Programme to increase the fleet's haulage 4% 3% system in the Antofagasta Region of Chile, moving goods

FOOTNOTE

GROUP

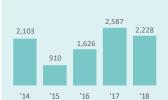
and materials, such as sulphuric acid and copper cathodes, to and from mines by road and on its 900 km rail network.



ANTOFAGASTA BY NUMBERS

FINANCIAL KPIS

EBITDA



WHY IS IT IMPORTANT

This is a measure of the Group's underlying profitability.

PERFORMANCE IN 2018

than the previous year as unit costs increased due to grade declines and higher input costs.

EBITDA was \$2,228 million, 13.9% lower

OPERATING KPIS



725,300 **TONNES**

WHY IS IT IMPORTANT

Copper is the Group's main product and its production is a key operating parameter.

PERFORMANCE IN 2018

The Group achieved record production for the year of 725,300 tonnes, a 3.0% increase on 2017, on higher production at Los Pelambres and Centinela.

SUSTAINABILITY KPIS

FATALITIES AND LOST TIME INJURY FREQUENCY RATE (LTIFR)



1 FATALITY **1.57** LTIFR

WHY IS IT IMPORTANT

Safety is the top priority for the Group with fatalities and the LTIFR being two of the principal measures of performance.

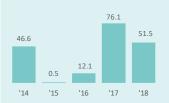
PERFORMANCE IN 2018

There was a fatal accident at Los Pelambres involving a contractor during the year. The Group LTIFR increased to 1.57 accidents with lost time per million hours worked.

\$2,228M

* Restated for discontinued operations

EARNINGS PER SHARE



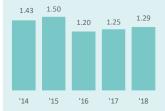
WHY IS IT IMPORTANT

This is a measure of the profit attributable to shareholders.

PERFORMANCE IN 2018

Earnings per share from continuing operations of 51.5 cents per share, a 32.2% decrease on 2017, because of lower EBITDA and higher depreciation and amortisation.

NET CASH COSTS¹



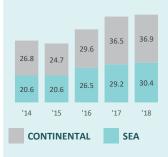
efficiency and profitability. **PERFORMANCE IN 2018**

WHY IS IT IMPORTANT

Net cash costs of \$1.29/lb, 3.2% higher than in 2017 as average grades declined and cost pressure from rising input prices.

This is a key indicator of operating

WATER CONSUMPTION³



67.2M M³

WHY IS IT IMPORTANT

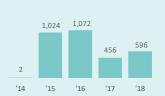
Water is a precious resource and the Group is focused on using the most sustainable sources and maximising its efficient use.

PERFORMANCE IN 2018

The Group's consumption of continental water increased by 0.7% mainly due to an increase in material processed. The Group's consumption of sea water increased by 4.2% as Encuentro Oxides achieved design capacity.

51.5 CENTS

NET DEBT /(CASH)



WHY IS IT IMPORTANT

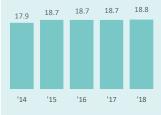
This is a measure that reflects liquidity of the Group.

PERFORMANCE IN 2018

Net debt increased by \$140 in 2018 to \$596 million.

MINERAL RESOURCES¹

\$1.29/LB



18.8_{BN} **TONNES**

WHY IS IT IMPORTANT

Expansion of the Group's mineral resources base supports its strong organic growth pipeline.

PERFORMANCE IN 2018

Mineral resources at Zaldívar increased during the year increasing Group mineral resources to 18.8 billion tonnes.

EMISSIONS⁴



3.33 **TONNES**

WHY IS IT IMPORTANT

The Group recognises the risks and opportunities of climate change and the need to measure and mitigate its greenhouse gas (GHG) emissions.

PERFORMANCE IN 2018

Carbon emission intensity decreased by 14% compared to 2017 as the two electricity grids in Chile were combined into one resulting in an overall cleaner energy mix.

* Restated for discontinued operations

- 1. Mineral resources relating to the Group's subsidiaries on a 100% basis and Zaldívar's on a 50% basis. 2. The Lost Time Injury Frequency Rate is the number of accidents with lost time during the year per million hours worked. 3. Water consumption relates to the Mining Division only.
- 4. CO₂ emissions per tonne of copper produced. Data relate to the Mining Division only.



APPROACH TO SUSTAINABILITY



PEOPLE

The safety and health of our workers is our primary obligation.

We are committed to the wellbeing, motivation and professional development of our workers.

- No fatal accident during the year
- HY 2019: Mining Division LTIFR 0.97; Group LTIFR 1.27
- Implemented a new Occupational Health Model
- Successful collective negotiations with unions at all operations
- Diversity and Inclusion strategy



ECONOMIC PERFORMANCE

We are constantly looking for sustainable ways to improve our operating efficiency to ensure the creation of value for our shareholders and others stakeholders.

- HY 2019 EBITDA Margin 52%
- HY 2019 copper production 387,300t, 22% higher than HY 2018
- Cash costs of \$1.19/lb, in HY 2019, due to higher production volumes and cost discipline
- Cost savings, productivity and efficiency improvements of \$61 million in HY 2019
- Sustained focus on productivity and innovation to gain competitive advantage, and efficient capital allocation



SOCIAL DEVELOPMENT

We make a significant contribution to the development and well-being of the communities that welcome

We have transparent, participative and effective dialogue processes.

- Caimanes Agreement: social projects defined through a participative process with the community
- Somos Choapa programme to contribute to the sustainable development of the Choapa Province
- Dialogues for Development in the Antofagasta Region
- Establishing indicators to measure contribution to local communities' well-being



ENVIRONMENTAL MANAGEMENT

We are working to prevent, control and mitigate our impact on the environment.

We constantly seek ways to make efficient use of natural resources.

- **45**% of water used by the Group in 2018 came from the sea
- 300kt CO2 emissions reduction target by 2022: will use more electricity from renewable sources, improving energy efficiency and offset with new green areas
- Zaldívar and Antucoya signed a Power Supply Agreement which will provide 100% renewable energy from 2020 and 2021 respectively
- Began implementing new Environmental Management Model and critical controls for key environmental risks



CORPORATE GOVERNANCE

We conducting business in an honest and transparent manner, respecting human rights and the law.

- Board assisted by five Committees to ensure appropriate deliberation on most important issues
- Audit and Risk Committee
 reviews whistleblowing
 procedures for employees and
 contractors and reviews
 compliance with the Code of
 Ethics
- All contracts with contractors include clauses relating to ethics, modern slavery and crime prevention